

Executive Summary

ES-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The *City of Marysville 2015-2019 Consolidated Plan* provides a framework to guide the City of Marysville in investing Community Development Block Grant (CDBG) funds to address local priority housing and community development needs that primarily benefit low- and moderate-income persons.

The Consolidated Plan (Con Plan) is a comprehensive planning document that the City prepared in collaboration with residents, public and nonprofit agencies, and other stakeholders through consultations and a citizen participation process. The Consolidated Plan was informed by quantitative and qualitative data collected via communications with public and nonprofit agencies and citizens, surveys, public meetings, a public hearing, and general research.

The Consolidated Plan is a requirement of the U.S. Department of Housing and Urban Development (HUD) for receiving and administering CDBG funds. The City is part of a Housing Consortium, which was on a different Con Plan cycle. The City was required to contribute to the Consortia's plan, which triggered the need to complete a new Consolidated Plan rendering the City's first Consolidated Plan, which was effective from July 1, 2012 through June 30, 2017, obsolete. This Con Plan will be in effect from July 1, 2015 through June 30, 2019.

2. Summary of the objectives and outcomes identified in the Plan

As the City pursues these strategies and objectives over the next five years, the affordability of decent rental and owned housing units for Marysville's low- and moderate-income residents, as well as the availability and accessibility of decent housing for people who are homeless or have special needs, should increase. Continued support for public services should aide in the availability, accessibility, and sustainability of a suitable living environment for low- and moderate-income residents. Additional public facilities improvements will add to the availability, accessibility and sustainability of a suitable living environment for low-and moderate income residents.

3. Evaluation of past performance

In the first two Program Years that the City has been an entitlement community, there has been great success in assisting underserved populations with household repairs and chores which enables them to retain their independence and remain in their homes. Over 200 individuals benefited from the CDBG funds allocated to the agencies which provide minor home repair and chore services to low-income seniors and disabled persons. The agencies are providing a much needed service and acting in a timely manner.

Another need that has been served by the allocation of CDBG funds has been assistance to homeless and at risk of homelessness individuals and families. For each of the Program Years that have been completed, 70 individuals (20 families) had access to transitional housing as well as supportive services to aid them in moving towards securing permanent housing.

A number of Capital Improvement projects were also completed which improved access to, and improved facilities, for low-moderate income individuals.

The above mentioned past performances helped guide the City in its establishment of goals and projects for the next five years.

4. Summary of citizen participation process and consultation process

To ensure that all interested and affected parties have an opportunity to participate in development of the Consolidated Plan and 2015 Action Plan, the City solicited input from citizens and the public and nonprofit agencies that serve them, through public meetings, two public hearings, surveys, a 30-day public comment period, and general communications. Public meeting and public hearing comments, survey responses, and written public comments were reviewed and incorporated into the Consolidated Plan as appropriate.

5. Summary of public comments

Three written comments were received regarding the City of Marysville draft plan, including: 1) a request to more specifically reference homeless unaccompanied youth; 2) a request for a facility to serve basic needs of the homeless population including bathroom/shower facilities, laundry and plug-ins; and 3) a request to require rental housing capital projects receiving funding to have an indoor no-smoking policy. The first request was incorporated, to the extent feasible and applicable, in Sections NA-10, NA-40, and SP-45 of the Snohomish County Consortium Lead Grantee Template in the final plan. With regard to the second request, the City is not pursuing operation of a facility of this nature at

the current time, but agrees with and recognizes the needs highlighted in the comment. The third request was also considered, but not adopted. See narrative below for additional information on the requested changes not adopted.

Comments received are also summarized in the Public Participation section of the Consolidated Plan, PR-15. Actual comments have been included in the Citizen Participation Attachment in the Snohomish County Consortium Lead Grantee template.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments were accepted, reviewed, and incorporated as appropriate.

7. Summary

The Process

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	MARYSVILLE	Community Development

Table 1– Responsible Agencies

Narrative

The City of Marysville’s Community Development Department is the lead agency responsible for preparing the Consolidated Plan and for planning, developing, and implementing the CDBG Program. Several key public and nonprofit agencies, as listed in the Annual Action Plan, are expected to administer the programs covered by this plan.

Consolidated Plan Public Contact Information

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PR-10 Consultation - 91.100, 91.200(b), 91.215(I)

1. Introduction

The public and low-income housing providers, as well as the governmental planning, health, mental health and service agencies, have close working relationships in Marysville and Snohomish County. Snohomish County Community Services Department is the lead agency for homeless housing and behavioral health activities in our community. The City consults regularly with the local Continuum of Care and also participates in the Partnership to End Homelessness. The City also consults regularly with the Snohomish County Housing Authority.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

City of Marysville Community Development staff collected quantitative and qualitative data via online research, communications with other agencies, surveys, public meetings, and a public hearing to develop the Consolidated Plan. Staff utilized research gathered from surveys issued directly to low- and moderate- income individuals, to gain a better understanding of the available resources, needs, barriers, and strategies for serving Marysville's low- and moderate-income population. To solicit additional details from all stakeholders, the City held public meetings and a public hearing.

In preparing the Consolidated Plan, staff consulted with a comprehensive group of public and private housing, health, and social services agencies, including those focused on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and their families, and homeless persons. Staff also consulted with agencies focused on homeless strategies and resources and lead-based paint hazards, as well as the local public housing authority and adjacent governments, including those involved with metropolitan-wide planning. Below is a list of the consulted agencies:

- Assistance League of Everett
- Boys and Girls Club of Snohomish County
- Catholic Community Services
- Cocoon House
- Compass Health
- Community Transit
- Damascus House
- Domestic Violence Services of Snohomish County

- Eagle Wings
- Goodwill, Job Training Program
- Housing Authority of Snohomish County
- Housing Consortium of Everett and Snohomish County
- Housing Hope
- Marysville Boys and Girls Club
- Marysville Church Coalition
- Marysville Community Food Bank
- Marysville School District Homeless Education
- Marysville YMCA
- Mercy Housing Northwest
- Open Door Theatre
- Quilceda Community Services
- Salvation Army
- Senior Services of Snohomish County
- Snohomish Health District Healthy Communities and Assessment
- Snohomish County Legal Services
- Volunteers of America Western Washington
- Washington Low Income Housing Alliance
- Washington Home of Your Own
- WSU Snohomish County Extension, Family Living Program

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

As part of the HOME Consortium with Snohomish County, City of Marysville’s staff participated in the County’s process to establish a Continuum of Care strategy. City staff sits on the County’s Partnership to End Homelessness Continuum of Care Board.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The City does not directly receive ESG funds. The City has coordinated with Snohomish County Human Services, and the organizations most responsible for using ESG funds and for administering HMIS for service providers who operate in the County. The City has incorporated Snohomish County Continuum of Care Action Plan and Snohomish County Housing and Community Development Consolidated Plan goals, strategies, activities and outcomes in this Consolidated Plan.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2– Agencies, groups, organizations who participated

1	Agency/Group/Organization	HOUSING AUTHORITY OF SNOHOMISH COUNTY
	Agency/Group/Organization Type	Housing PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one meetings with agency staff and multi-agency meetings. Analysis of available housing in City. Anticipate increased coordination of homeless and housing activities.
2	Agency/Group/Organization	SNOHOMISH COUNTY
	Agency/Group/Organization Type	Other government - County Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one meetings with county staff and multi-agency meetings. Anticipate increased coordination of homeless and housing activities.
3	Agency/Group/Organization	EVERETT
	Agency/Group/Organization Type	Other government - Local Planning organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	One-on-one meetings with county staff and multi-agency meetings. Anticipate increased coordination of homeless and housing activities.
4	Agency/Group/Organization	HOUSING HOPE
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff. Agency Staff attended and participated in public meetings.
5	Agency/Group/Organization	SENIOR SERVICES OF SNOHOMISH COUNTY
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff. Agency Staff attended and participated in public meetings.
6	Agency/Group/Organization	Diversity Advisory Committee
	Agency/Group/Organization Type	Racially/ethnically diverse community members focused on diverse community meeting needs of all.

	What section of the Plan was addressed by Consultation?	Racial/Ethnic Community Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff. Members will be notified of Draft Consolidated Plan and encouraged to comment, future meetings could include CDBG-related discussion and further input to the City.
7	Agency/Group/Organization	Catholic Community Services of Western Washington
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff. Agency Staff attended and participated in public meetings.
8	Agency/Group/Organization	DOMESTIC VIOLENCE SERVICES OF SNOHOMISH COUNTY
	Agency/Group/Organization Type	Housing Services-Children Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff requesting feedback.

9	Agency/Group/Organization	Housing Consortium of Everett & Snohomish County
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff soliciting feedback.
10	Agency/Group/Organization	Everett/Snohomish County Continuum of Care
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff.
11	Agency/Group/Organization	Snohomish County Legal Services
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey was sent to agency staff requesting feedback and input.
12	Agency/Group/Organization	COCOON HOUSE
	Agency/Group/Organization Type	Housing Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Survey sent to agency staff requesting feedback and input.
13	Agency/Group/Organization	Marysville-Tulalip Salvation Army
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency participated in public meeting, survey sent to agency requesting feedback. A closer working relationship with the agency is expected in the near future when funding is opened up for the 2016 Program Year.

Identify any Agency Types not consulted and provide rationale for not consulting

There is no Community-Based Development Organization (CBDO) or Neighborhood Revitalization Strategy Agency (NRSA) currently.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Snohomish County Office of Community and Homeless Services	Both plans support projects which provide housing and supportive services to formerly homeless individuals and families and assist individuals and families with attaining and sustaining permanent housing as quickly as possible.
Comprehensive Plan	City of Marysville	Availability of housing affordable to all economic segments

Table 3– Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

The City worked closely with Snohomish County and the City of Everett in the concepts and implementation of the Con Plan. Joint meetings with both agencies, as well as with local Housing Authorities, took place on a regular basis. Common goals and objectives were identified and strategies developed to achieve those goals. Projects which are funded by one agency, but are located in the jurisdiction of another, are verified for consistency with both agencies Con Plans prior to commencement of work.

In pursuing these efforts, the City will continue to work to stay informed of housing, homelessness, and community development efforts of neighboring jurisdictions, the county, and the region to ensure that the City's goals and objectives, contained in this Consolidated Plan and other city planning documents, align with the larger strategies of the metropolitan region. To help facilitate this coordination, the City is involved with Snohomish County Tomorrow, the Housing Consortium of Everett and Snohomish County, the City of Everett, and the Snohomish County Inter-jurisdictional Housing Committee. The City also works with Snohomish County for investment of HOME Program funds in Marysville.

The City has identified its economic development role, policies, and objective in the Economic Development Element of the GMA Comprehensive Plan. Generally, the City of Marysville has worked with local, regional and state agencies, such as the Greater Marysville Tulalip Chamber of Commerce, Downtown Association, Economic Alliance Snohomish County, and Private Industry Council and State of Washington Department of Commerce to market the economic assets and opportunities of Marysville.

Whenever possible, the City plans to coordinate affordable housing activities with public transportation expansion, pedestrian infrastructure improvement, and public facility projects to maximize the benefit to low- and moderate-income population. The City has the support of Community Transit, the countywide transit authority that provides public transportation services in Marysville, for projects that improve transit access and operations. In addition, the Dial-A-Ride Transportation (DART) paratransit service, which provides transportation for people whose disability or condition prevents them from using Community Transit regular route buses, is operated by Senior Services of Snohomish County, a key nonprofit organization with which the City consulted in developing this plan.

Narrative

Additionally, refer to Snohomish County Consolidated Plan Consultation and Citizen Participation sections as the City worked collaboratively with the County and the City of Everett in the Consultation and Citizen Participation processes.

PR-15 Citizen Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Process is designed especially to encourage participation by low- and moderate-income persons, particularly those living in slum and blighted areas and in areas where CDBG funds are proposed to be used, and by residents of predominantly low- and moderate-income neighborhoods, as defined by the City of Marysville. The CPP encourages the participation of all citizens within the City of Marysville, including racially and ethnically diverse populations and non-English speaking persons, as well as persons with disabilities. Notices for public meetings and soliciting public comment were included in the local ethnic circulations and translated into multiple languages. The impact on goal setting was based on the feedback received from citizens and is reflected in this plan.

Additionally, refer to Snohomish County Consolidated Plan Consultation and Citizen Participation sections as the City worked collaboratively with the County and the City of Everett in the Consultation and Citizen Participation processes. The City's entire Citizen Participation Plan (CPP) can be reviewed upon request. The information will be made available in a format accessible to persons with disabilities, upon request.

Publication of the Draft 2015-2019 Consolidated Plan and Draft 2015 Annual Action Plan for a 30-day public review and comment period and additional public hearings provided residents with an additional opportunity to comment. Additional comments were received and were taken into consideration prior to adoption of the Final 2015-2019 Consolidated Plan and 2015 Annual Action Plan.

All comments received at public meetings, hearings, and in response to outreach can be found in the Citizen Participation Comments attachment in the County's Template.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response /attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
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1	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted /broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>There were four (4) public meetings held throughout the County in order to obtain feedback related to the Con Plan. The meetings were attended by members of local agencies and jurisdictions as well as City Council Members</p>	<p>Comments received included input that additional options are needed for transitional housing programs in the Marysville area as are some type of short term rental assistance to help keep people in their homes rather than re-housing them. Additional comments include the importance of the CHIP program in Everett, which is a home rehabilitation program which also allows low-income individuals to remain in their homes. See meeting minutes in Appendix for additional information.</p>	<p>All comments were accepted, reviewed, and incorporated as appropriate.</p>	<p>http://www.marysville.wa.gov/Index.aspx?NIID=434</p>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response /attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			, Citizen Advisory Committee members , and members of the public at large.			

2	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish, Russian Persons with disabilities Non-targeted /broad community Residents of Public and	One comment was received at the May 11, 2015 public hearing.	Ann-Gale Peterson with Snohomish Health District submitted a letter written by Dr. Gary Goldbaum on April 23, 2015, during the public comment period for the DRAFT 2015 2019 Consolidated Plan requesting the City of Marysville require agencies seeking money for projects funded by grants from HUD assure proposed projects have a no-smoking indoors policy in place to protect their employees from secondhand smoke exposure. Ms. Peterson also read this letter into the public hearing before Marysville City Council on May 11, 2015. Currently, Local housing authorities subsidized housing units, including Public Housing units, are 100% smoke-free indoors and out, and some, but not all of unsubsidized housing have smoke-free policies in place. Rental subsidies are addressed using HOME funds, which are funded through Snohomish County. Snohomish County has incentives in place to encourage recipients of HOME and CDBG funds to enact no smoking policies. At the public hearing held on May 11, 2015, Marysville City Council requested that a no smoking policy be researched and developed for applicants seeking CDBG Funds through the City of Marysville.	All comments were accepted, reviewed, and incorporated as appropriate.	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response /attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
		Assisted Housing				

3	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted /broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Several written responses were received in reply to the newspaper/circular ads which were published in multiple local papers and ethnic circulars advertising the four (4) public meetings and soliciting feedback. Ads were published</p>	<p>Most feedback was in regards to the need for affordable housing for seniors and mentally and physically disabled as well as an increase in outreach and services for low-income and homeless individuals.</p>	<p>All comments were accepted, reviewed, and incorporated as appropriate.</p>	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response /attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			<p>d in the Marysville Globe, Everett Herald, Edmonds , Mill Creek, and Mukilteo Beacon, as well as the following ethnic newspapers: La Raza del Noroeste and Northwest Asian Weekly.</p>			

4	30-Day Public Comment Period on Draft Plan	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted /broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Three written comments were received during the 30-public comment period.</p>	<p>Comments received include language used within the plan to reference unaccompanied youth; the need to include basic needs such as meals, bathroom facilities, laundry and plug-ins for the homeless population; and a requirement that an agency seeking money for projects funded by grants from HUD assure that proposed projects have a no-smoking indoors policy in place to protect their employees from secondhand smoke exposure. This comment was reviewed and incorporated as appropriate into the Plan. The local housing authorities have policies in place related to smoking indoors. Rental subsidies are addressed using HOME funds, which go through the County. The County has incentives in place to encourage the housing authorities to enact no smoking policies. The comment received from Cocoon House was accepted and reviewed. The concerns related to the language used within the plan when referencing Unaccompanied Youth</p> <p>☐. The homeless population and language used when referencing certain populations is appreciated and, where possible, changes were incorporated. However, when using the required software when creating this Plan, there are pre-determined populations that the agencies much choose from when identifying populations to be served. The options are built into the software, and not something that can be changed by the agencies utilizing the program.</p>	<p>All comments were accepted, reviewed, and incorporated as appropriate. The comment which highlighted the need for basic services/facilities for the homeless population in Marysville was not rejected, however, at this time the City is not pursuing</p>	
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					<p>operating such a facility. The City is aware of, and has acknowledged, the needs of the homeless population within its goals and objectives in this Consolidated Plan. Applications from outside agencies for funding of such a facility would be accepted and, if all</p>	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response /attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
					criteria can be met, funding would likely be supported.	

5	Internet Outreach	Non-targeted /broad community	Internet outreach was conducted by sending notices and flyers of public hearings to the affordable housing and community development e-mail distribution lists of interested organizations, agencies, local governments and	See summary of comments received above, as well as the attached public comments.	All comments were accepted, reviewed, and incorporated as appropriate.	
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			<p>other interested persons maintained by the Snohomish County Human Services Department Office of Housing and Community Development, the City of Everett, and the City of Marysville, and the Continuum of Care e-mail</p>		
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			<p>distributi on list maintain ed by the Snohomi sh County Human Services Departm ent Office of Communi ty and Homeless Services. The notice and flyer invited participati on and also requeste d assistanc e in posting flyers about</p>			
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			<p>the hearings to help reach program participants and local residents .</p> <p>Information and flyers advertising the public hearings were also posted on the Snohomish County Human Services Department, City of Marysville, and</p>		
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response /attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			HASCO websites.			

Table 4– Citizen Participation Outreach

Needs Assessment

NA-05 Overview

Needs Assessment Overview

The Needs Assessment (NA) section of the City of Marysville Consolidated Plan provides information on the housing needs and problems of residents of varying income levels. The section also discusses the needs of persons who are homeless; residents with special needs; and non-housing community development needs.

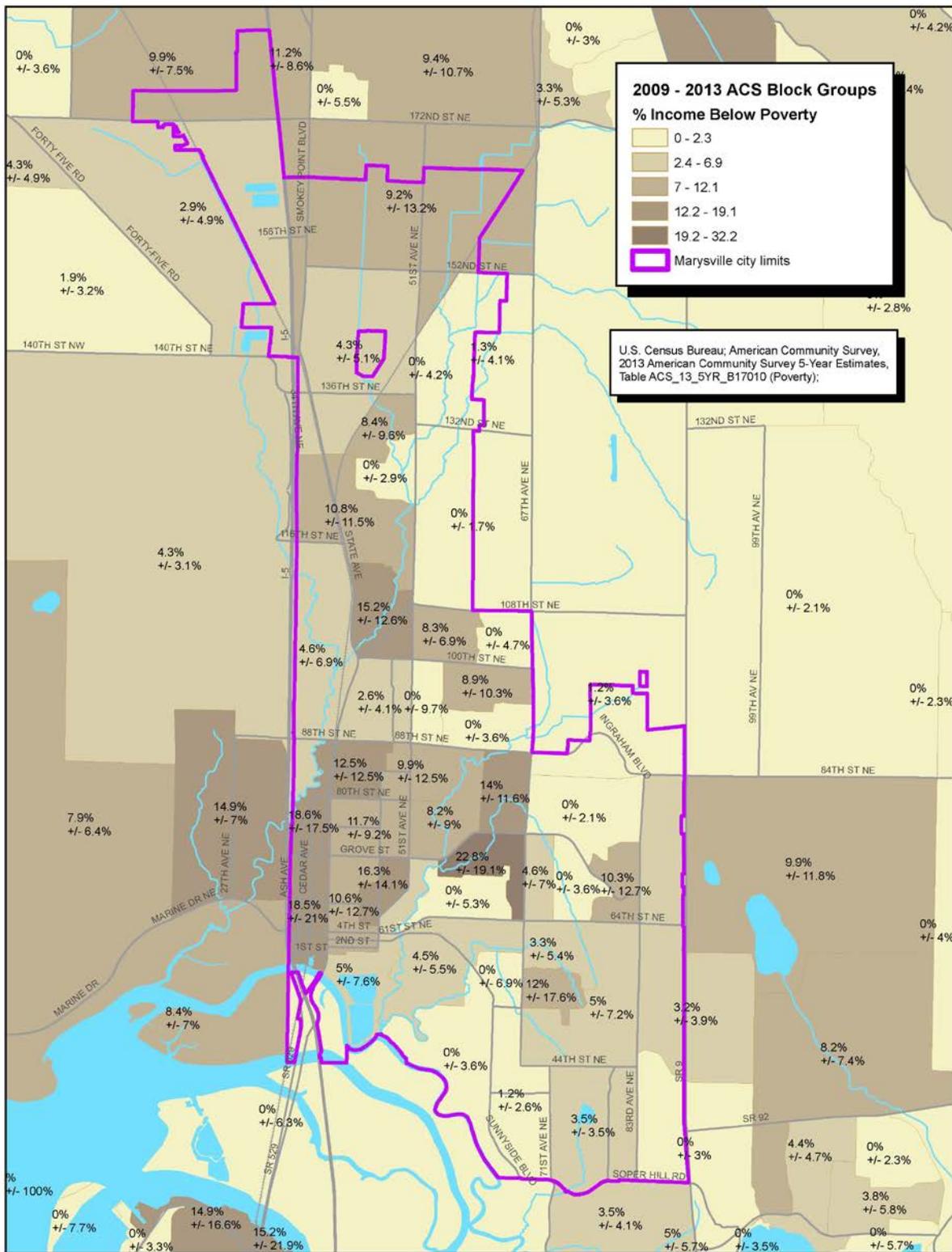
Much of the data used in the section were prepopulated by HUD; and local data on the rental housing market from HUD Data Sets at <http://www.huduser.org/portal/datasets/pdrdatas.html>. According to HUD, housing is generally considered affordable when a household pays no more than 30% of its gross income for gross housing costs, including utilities. However, when household income does not increase at the same rate as rising housing costs, households are often forced to spend more than 30% of their income on housing, making it difficult to afford other essential needs like transportation, food, and medicine.

The needs identified were consistent with past needs, and include more affordable housing units for households with incomes at or below 80 percent of area median income. Affordable housing units may be either rental or owner occupied, but making the units available at an affordable rate is the present need. Severe cost burden was identified as the main housing problem experienced by residents in the City. One particular need that addresses affordable housing is housing rehabilitation. Units that are not maintained properly and in a state of disrepair contribute to the overall cost of that unit.

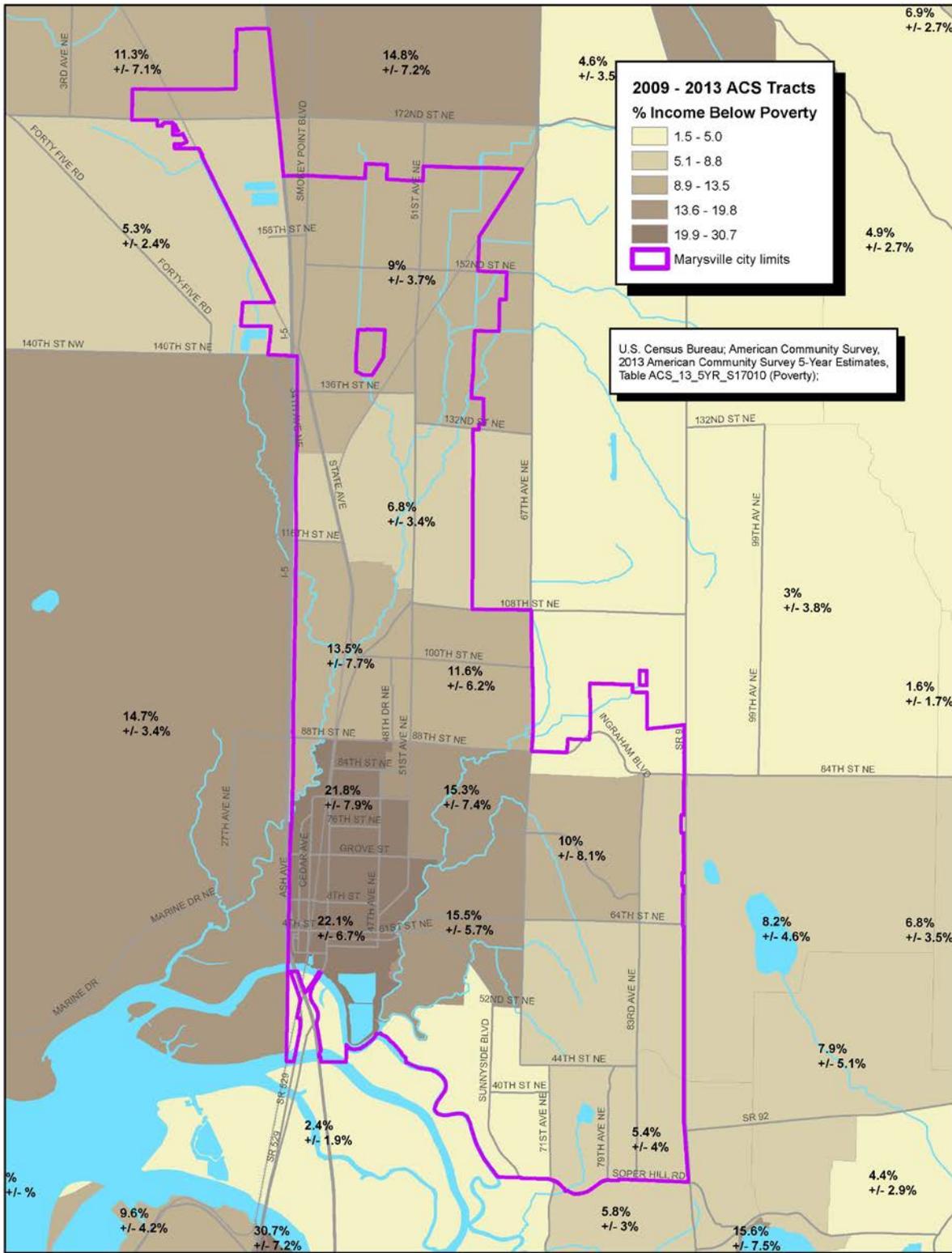
Additionally, there is a need for affordable housing for elderly. The needs of the homeless are also for accessible housing options, including emergency shelter and permanent housing. Community development needs include facilities improvements, access improvements, and public services. Over the next five years, these needs will be consistently evaluated to determine whether they are diminishing or being eliminated. A needs assessment is an ongoing process, and each annual action plan will make adjustments to meet those needs when necessary.

	Household	Family	Gross Rent	Owned Value
2000	\$47,088	\$55,796	\$724	\$179,000
2013	\$65,054	\$73,048	\$1,150	\$235,100
Change	38.1%	30.9%	58.8%	31.3%

Table 5 - Marysville Median Income and Housing Measures



Block Group - Poverty Level



Tract - Poverty Level

NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f)

Describe the jurisdiction's need for Public Facilities:

The following have been identified as the City's Priority Non-Housing Community Development Public Facilities needs eligible for assistance by CDBG:

- Senior Centers
- Handicapped Centers
- Homeless Facilities
- Youth Centers
- Child Care Centers
- Mental Health Facilities
- Parks and/or Recreation Facilities
- Abused/Neglected Children Facilities

How were these needs determined?

Input gathered from surveys and consultations with local residents, public and non-profit agencies, other stakeholders, elected officials, and city staff, priorities were assigned to each category of need based on the level of funding expected, the benefit to low-income and special needs populations (homeless, seniors, persons with disabilities, person with severe mental illness, victims of domestic violence, and youth), and capital improvements considered necessary to address community needs, as identified in the following updates to the *2005 City of Marysville GMA Comprehensive Plan*:

- 2008 Transportation Element
- 2009 Surface Water Comp Plan
- 2009 Water Comprehensive Plan
- 2011 Sewer Comprehensive Plan

Describe the jurisdiction's need for Public Improvements:

The following have been identified as the City's Priority Non-Housing Community Development Public Improvement needs eligible for assistance by CDBG:

- Water/Sewer Improvements
- Street Improvements
- Sidewalks
- Flood Drainage Improvements

How were these needs determined?

Input gathered from surveys and consultations with local residents, public and non-profit agencies, other stakeholders, elected officials, and city staff, priorities were assigned to each category of need based on the level of funding expected, the benefit to low-income and special needs populations (homeless, seniors, persons with disabilities, person with severe mental illness, victims of domestic violence, and youth)and capital improvements considered necessary to address community needs, as identified in the following updates to the *2005 City of Marysville GMA Comprehensive Plan*:

- 2008 Transportation Element
- 2009 Surface Water Comp Plan
- 2009 Water Comprehensive Plan
- 2011 Sewer Comprehensive Plan

Describe the jurisdiction's need for Public Services:

The following have been identified as the City's Priority Non-Housing Community Development Public Services needs eligible for assistance by CDBG:

- Senior Services
- Handicapped Services
- Legal Services
- Youth Services
- Child Care Services
- Transportation Services
- Substance Abuse Services
- Employment/Training Services
- Health Services

How were these needs determined?

Input gathered from surveys and consultations with local residents, public and non-profit agencies, other stakeholders, elected officials, and city staff, priorities were assigned to each category of need based on the level of funding expected, the benefit to low-income and special needs populations (homeless, seniors, persons with disabilities, person with severe mental illness, victims of domestic violence, and youth).

Based on the needs analysis above, describe the State's needs in Colonias

Housing Market Analysis

MA-05 Overview

Housing Market Analysis Overview:

In 2013, Marysville was home to an estimated 62,100 people, representing a 145% increase over its 2000 population of 23,315. This increase includes multiple annexations, and today only small portions of Marysville’s UGA remain unincorporated. The County still predicts Marysville will continue to grow at a strong rate, accommodating 27,569 more residents by 2035. This is the second largest absolute increase in population predicted in Snohomish County cities after Everett, and will require an estimated 10,513 additional housing units. According to the “2012 Buildable Lands Report for Snohomish County”, there is sufficient capacity to accommodate this rate of growth through 2025, though the analysis must be adjusted to project capacity for 2035.

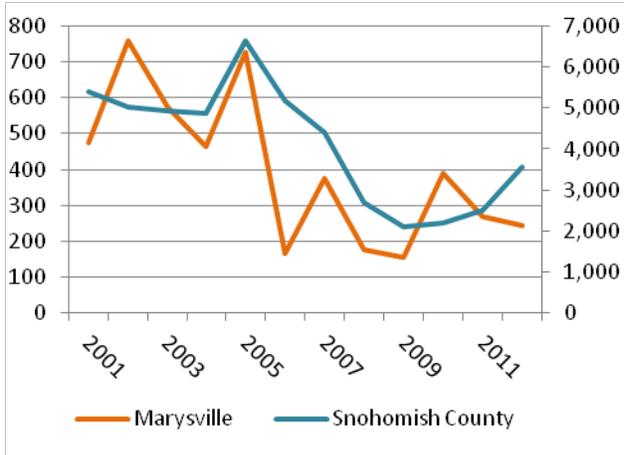
Permitting activity is one indicator for the strength of the local housing market. Marysville’s housing permit trends since 2001, as shown in Table 6, reflect the City’s high level of growth and demand for single-family housing. It also shows the impact of the recent economic downturn and recovery since.

As shown in Table 7, single-family units were reported in 2013 to represent 79% of all Marysville housing, a rate approximately 10% higher than the county and state.

Year	1-Unit	2-Units	3-Units	4-Units	5+ Units	Total Units
2001	405	26	0	0	0	431
2002	384	2	1	2	1	390
2003	356	24	0	0	0	380
2004	145	24	3	4	11	167
2005	238	12	0	0	0	250
2006	373	4	0	0	6	383
2007	239	3	0	0	1	243
2008	328	18	9	0	30	385
2009	154	4	0	8	0	166
2010	271	2	0	0	6	279
2011	330	14	0	0	2	346
2012	143	0	0	0	9	197
2013	142	5	1	0	26	512

Table 6 - Marysville Housing Units Permitted

Type	2000	2013
------	------	------



Newly Permitted Residential Activity

MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

Introduction

In the recent past, the City has seen a dramatic transformation from a small-town farm community to the County’s second largest City. Growth brought with it rapid change to small farms, rural lands, open space, roads and infrastructure affecting the community. Growth also brought many new residents with expectations for their new home based on the community they came from. New capital projects have been planned , financed and constructed for roads, parks, wastewater, water, stormwater and public buildings. These public improvements have produced an influx of new residents and visitors alike. As a full-service city responsive to its citizens, Marysville takes care of its needs for today while building a better tomorrow.

Economic Development Market Analysis

Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	145	15	1	0	-1
Arts, Entertainment, Accommodations	2,051	1,413	10	14	5
Construction	1,574	766	7	8	1
Education and Health Care Services	3,047	1,656	14	17	3
Finance, Insurance, and Real Estate	1,112	405	5	4	-1
Information	680	158	3	2	-2
Manufacturing	4,739	1,428	22	15	-7
Other Services	1,216	695	6	7	1
Professional, Scientific, Management Services	1,393	359	6	4	-3
Public Administration	0	0	0	0	0
Retail Trade	3,158	2,082	15	21	7
Transportation and Warehousing	520	72	2	1	-2

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Wholesale Trade	951	481	4	5	1
Total	20,586	9,530	--	--	--

Table 8 - Business Activity

Data Source: 2008-2012 ACS (Workers), 2011 Longitudinal Employer-Household Dynamics (Jobs)

Labor Force

Total Population in the Civilian Labor Force	30,433
Civilian Employed Population 16 years and over	27,894
Unemployment Rate	8.34
Unemployment Rate for Ages 16-24	25.51
Unemployment Rate for Ages 25-65	5.36

Table 9 - Labor Force

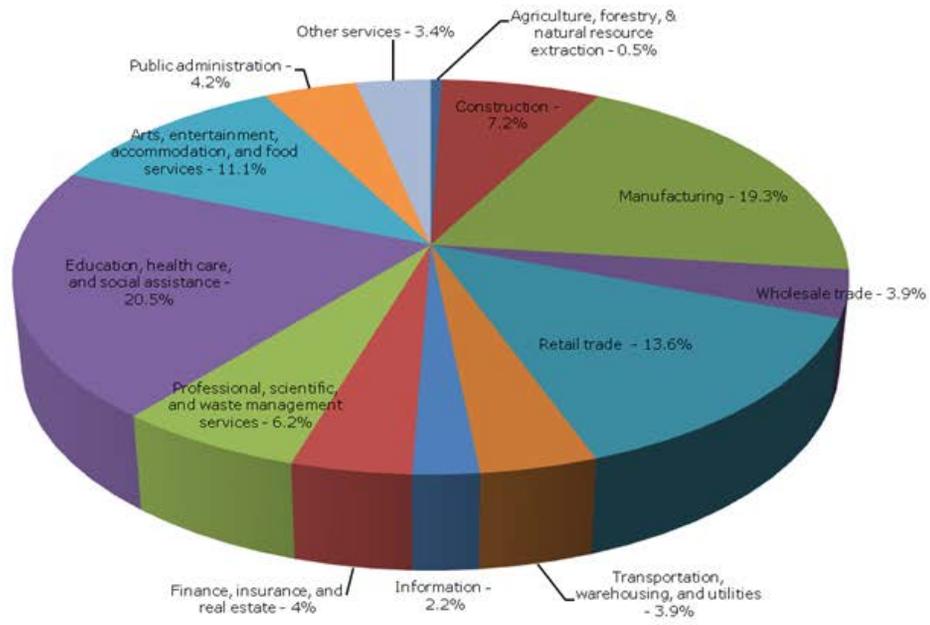
Data Source: 2008-2012 ACS

Occupations by Sector	Number of People
Management, business and financial	5,455
Farming, fisheries and forestry occupations	1,311
Service	3,237
Sales and office	7,845
Construction, extraction, maintenance and repair	3,403
Production, transportation and material moving	2,102

Table 10 – Occupations by Sector

Data Source: 2008-2012 ACS

Employment by Industry within Marysville



Employment by Industry

Travel Time

Travel Time	Number	Percentage
< 30 Minutes	15,165	57%
30-59 Minutes	8,214	31%
60 or More Minutes	3,383	13%
Total	26,762	100%

Table 11 - Travel Time

Data Source: 2008-2012 ACS

Education:

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	1,505	306	1,030
High school graduate (includes equivalency)	6,639	675	2,161
Some college or Associate's degree	10,023	572	2,529
Bachelor's degree or higher	4,636	132	810

Table 12 - Educational Attainment by Employment Status

Data Source: 2008-2012 ACS

Educational Attainment by Age

	Age				
	18-24 yrs	25-34 yrs	35-44 yrs	45-65 yrs	65+ yrs
Less than 9th grade	11	151	228	344	289
9th to 12th grade, no diploma	945	747	558	813	653

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
High school graduate, GED, or alternative	2,678	3,013	2,361	4,130	2,116
Some college, no degree	1,324	2,464	2,381	4,535	1,320
Associate's degree	388	1,030	1,161	1,846	530
Bachelor's degree	203	1,131	1,272	1,780	552
Graduate or professional degree	0	287	338	878	296

Table 13 - Educational Attainment by Age

Data Source: 2008-2012 ACS

Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	28,671
High school graduate (includes equivalency)	35,068
Some college or Associate's degree	39,966
Bachelor's degree	52,533
Graduate or professional degree	57,418

Table 14 – Median Earnings in the Past 12 Months

Data Source: 2008-2012 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

As shown in Table 10 above, the largest employment sectors for Marysville’s 20,586 jobs include Manufacturing (22%), Retail Trade jobs (15%), Education and Health Care Services (14%), and Arts, Entertainment, Accommodations(10%).

Describe the workforce and infrastructure needs of the business community:

According to the Employment Security Department’s 2014 Employment Projections, the three industry sectors with the largest increases in employment shares in Washington state are projected to be professional and business services, construction, and health services and social assistance. The projected growth rate for Snohomish County for 2012-2022 is 1.39%, slightly lower than historical growth rates.

The projected average annual growth rates for the major occupational groups in Washington state are as follows: Construction and extraction occupations (2.87%), healthcare support occupations (2.17%) and computer and mathematical occupations (2.15%) are projected to grow faster than other occupational groups from 2012 through 2022. In the long term, only one occupational group is projected to fall below a one percent average annual growth rate: farming, fishing and forestry (0.59%).

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

According to the 2005 Marysville Comprehensive Plan, the forecast employment growth rate will produce an additional 14,642 jobs by 2025, with a total employment capacity of 26,766.

These numbers will likely change to reflect the recent and currently active retail and commercial activity in the Lakewood/Smokey Point area when the 2015 Comprehensive Plan Update is completed in June of 2015.

The City pursued, but was not granted at the time, a Regional Manufacturing Industrial Center Designation in 2011. A local designation was achieved, and the City continues to pursue the Regional designation. The Regional designation comprises 4,091 acres of industrial and general/highway commercial properties with 2,291 acres in Arlington and 1,800 acres in Marysville. This represents capacity for 77,800 jobs when fully developed. 70% of the jobs created in the Manufacturing Industrial Center will be typically categorized as industrial family wage Aerospace and High Tech engineering and manufacturing employment. Approximately 20 % will be service related and 10% will be retail trade supporting the manufacturing employment.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

Snohomish County experienced relative job losses that exceeded that of the state or the nation in 2009 and 2010. It has also experienced above average job creation by comparison during the recovery. A general trend of employment growth continued into the first several months of 2014; however the rate of job growth has been slowing.

Durable goods manufacturing, specifically aerospace production led by Boeing and several smaller aerospace firms, has been a leading industry in Snohomish County, and continues to be the county’s single largest industrial base of employment, according to the Washington State Employment Security Department. Employment in aerospace expanded rapidly in 2010 and 2011, peaked in late 2012 and declined through 2013 and into 2014. Moving forward, the City expects to see continued recovery, albeit at a slower pace than was observed in 2011 and 2012.

One sector that is expected to experience high growth over the next several years is construction. Construction had suffered greater proportional and absolute job losses than other major industry sectors in Snohomish County and statewide. Comparing July 2014 with July 2013, construction added 1,500 jobs or 8.9 percent. Statewide, the Economic and Revenue Forecast Council’s June 2014 forecast points to accelerated year-over-year job growth in construction over the next couple of years.

Currently, 35.9% of the civilian employed labor force in Marysville have some college or Associates degree, 23.8% possess a high school, or equivalent, education; and approximately 16.6% have a bachelor’s degree or higher.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

Workforce Snohomish, the local workforce investment board, and every K-20 public educational institution in Snohomish County are collaborating on workforce training initiatives to address this skills gap and create economic opportunity for all Snohomish County residents. Workforce Snohomish County is a joint venture with a broad range of social services, educational and trade organizations and has training programs aimed at a number of specific populations.

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

Yes

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

The Puget Sound Regional Council’s (PSRC) Regional Economic Strategy for the Central Puget Sound Region includes Everett, Marysville, and Snohomish County. In the Regional Economic Strategy there are the following goals:

Ensure residents have access to family wage jobs, and employers have access to world-class employees.

Foster a regional business climate that supports new high quality investment and job creation.

Harness the entrepreneurship and technology innovation assets in the region.

Advance the region’s infrastructure to meet the demands of a globally connected modern economy.

Ensure a healthy and beautiful environment, vibrant and thriving communities and a high quality of life for all the region’s residents.

The Economic Alliance of Snohomish County (EASC), a local Economic Development Agency, is also involved in advocating and implementing economic initiatives for Snohomish County, Everett, Marysville and other cities, business interests and service organizations in the county as well as supporting and advocating the regional initiatives. The strategies for EASC in their 5-year Work Plan include the following:

Industry and Resource Development-Actions will focus on business retention/expansion, business attraction and regional marketing, and identification of county resource issues which support the prior two activities.

Business Retention and Attraction-Provide support that assists the growth of Snohomish county companies and high-wage primary jobs.

Business Attraction-Identify and recruit companies from outside the state with expansion/relocation projects.

Resource Development-Focus on selected resource projects that enhance retention/expansion and attraction/marketing strategies. Coordinate efforts with Advocacy business line.

Small Business and Community Development-Focuses on connecting small businesses with the resources they need to grow jobs. Also provides venues for business and community interaction.

Small Business Development

Community Development

Advocacy-Develops, implements and coordinates strategies to influence policy decisions acquire resources and raise awareness at the local, state and federal levels around issues critical to the sustained competitiveness of our region.

Management of Regional Policy Issues

Education and Workforce

Transportation Infrastructure

Please refer to the Economic Development Element of the City's 2005 Comprehensive Plan Update for economic development initiatives being undertaken.

Discussion

MA-50 Needs and Market Analysis Discussion

Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")

Eighty eight percent of extremely low income households within Census Tract 527.07, the western portion of 527.05, and the southern portion of 527.09 have one or more severe housing problems, as defined by HUD. Census tracts 528.05, 528.06, 529.04, 529.05, and the eastern portion of 521.04 have at least 70% of extremely low income houses with at least one severe housing problem.

Concentration is defined as 70% or more of extremely low income households.

Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")

Areas of concentrated racial or ethnic minorities exist mainly in the south end of the City. For the purpose of this plan, Marysville defines areas of concentrated racial and ethnic diversity as those where 30% or more of the residents represent racially or ethnically diverse populations. Using this definition, the following block groups had a concentrated higher share of diverse populations in 2010: 527.09.2, 528.06.5, 529.03.1, 529.03.2, 529.05.2, and 529.06.3.

What are the characteristics of the market in these areas/neighborhoods?

While Marysville's population became more racially and ethnically diverse between 2000 and 2010, it remained slightly less diverse than the county and state. More than 78% of family households in this area are in poverty. Approximately 38% of households in these areas have one or more people under 18 years of age. Sales and office occupations make up the largest percentage of occupations held in these areas.

Are there any community assets in these areas/neighborhoods?

Low-income housing, including Beachwood Apartments, a low-income apartment complex for families experiencing or at risk of homelessness, are located within the above listed census tracts. Other assets in these areas include a newly completed spary park, providing free recreational activities, as well as a senior center, and the downtown neighborhood, a focal point for local commerce, employment and recreation.

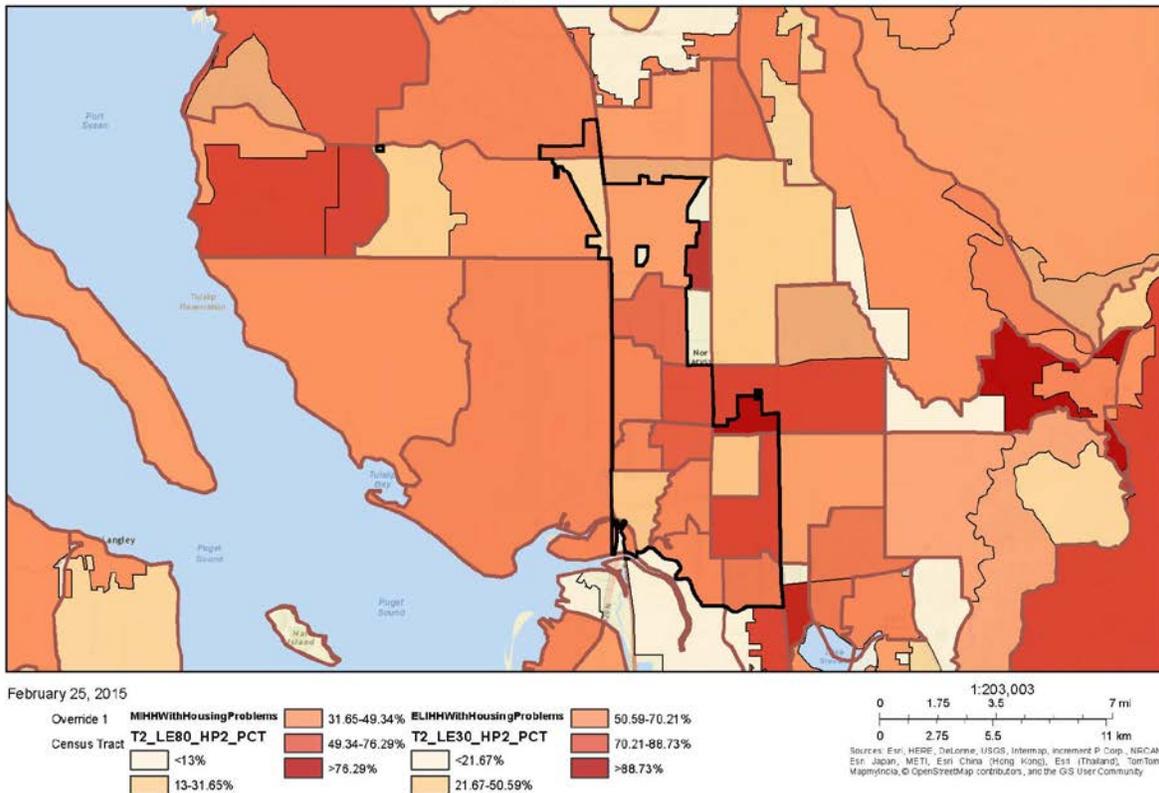
Are there other strategic opportunities in any of these areas?

Opportunities which exist within these areas include low- moderate-income housing rehabilitation. Placement of additional resources for homeless or at-risk of homelessness families and individuals in these areas as they are close to transit and existing resources. Opportunites also exist for addressing gaps in infrastructure and accessibility in the downtown area.

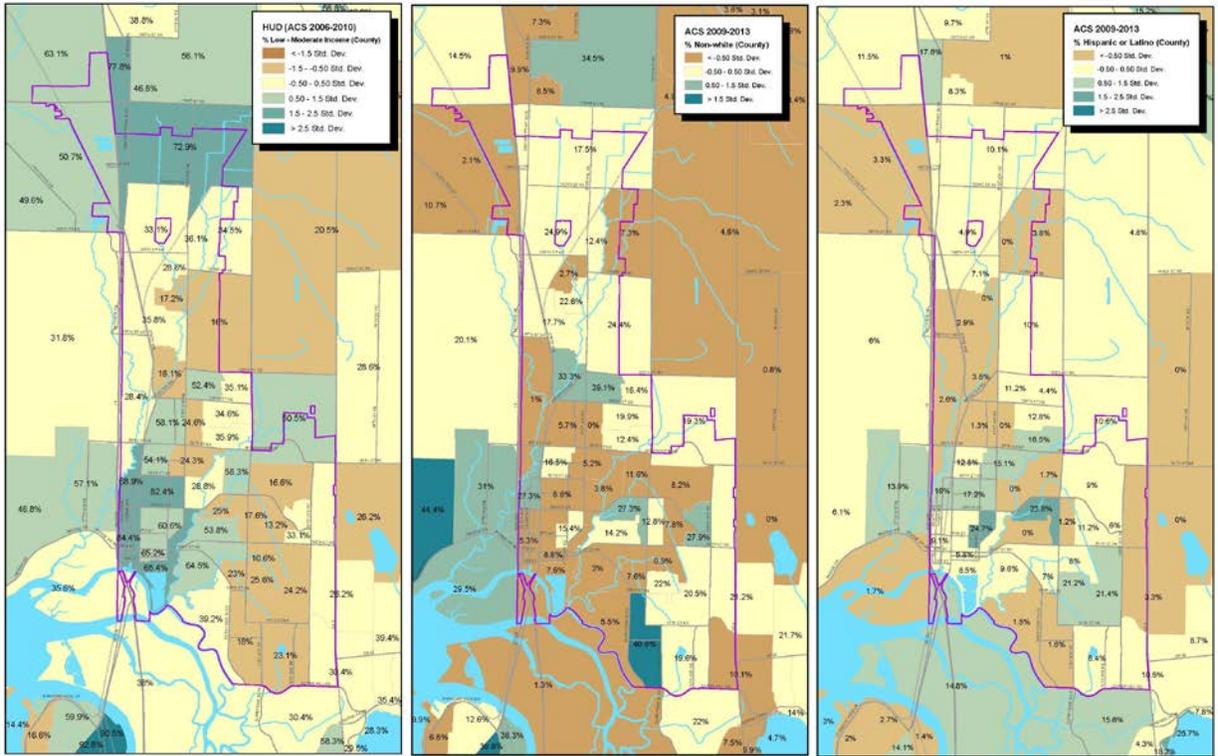
Household-level Information	Number	Percentage
Households with one or more people under 18 years:	8,118	38.76
Households with one or more people 60 years and over:	5,660	27.02
One person Household:	4,941	23.59
2007-11 ACS		

Table 15 - For Marysville (Place) - Household-level Information

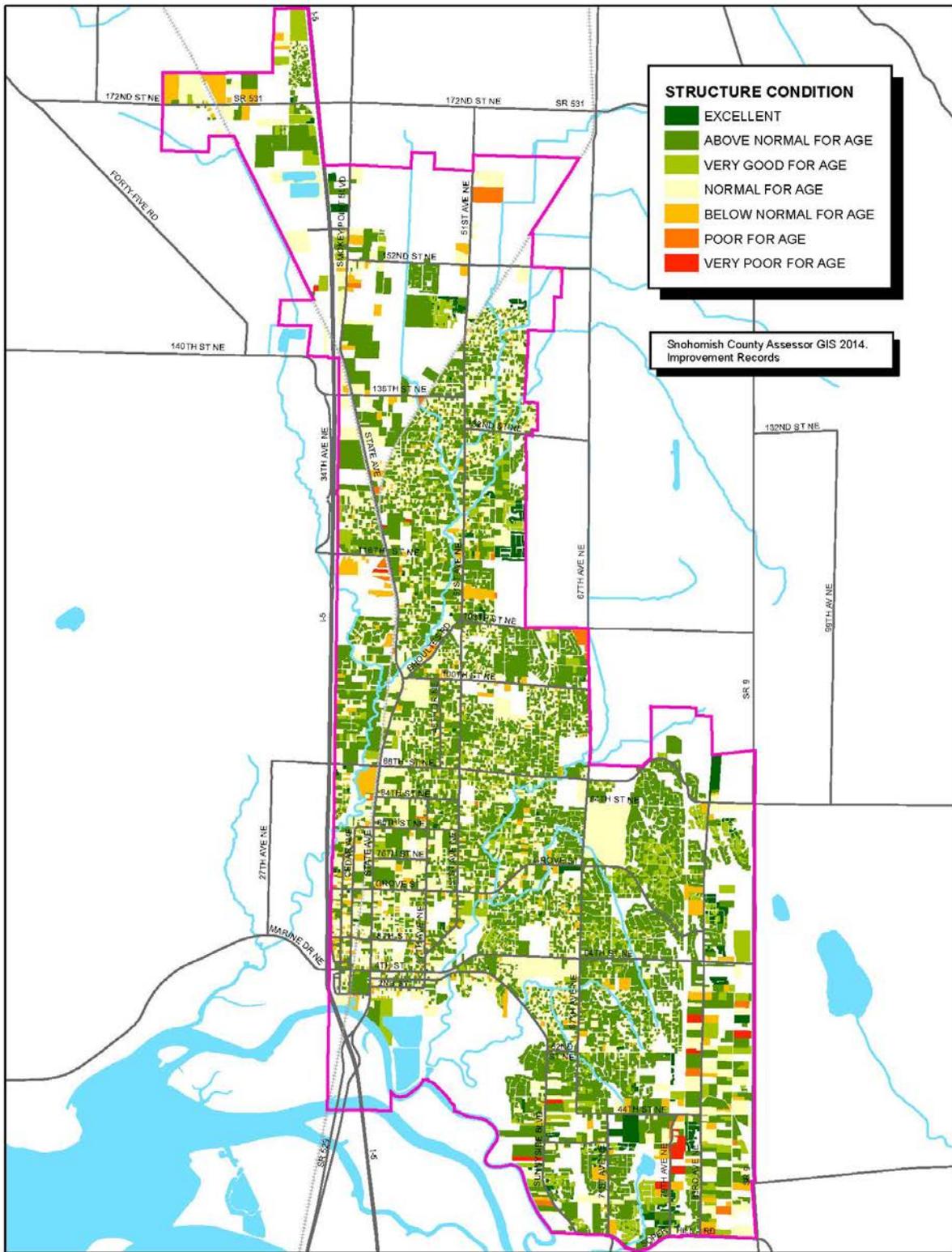
Households with one or more Severe Housing Problems - Consolidated Plan and Continuum of Care Plan



Severe Housing Problem



Ethnic Concentration



Housing Condition

Strategic Plan

SP-05 Overview

Strategic Plan Overview

The Strategic Plan presents the City of Marysville’s priority needs, strategies, and objectives to demonstrate how the City will provide new or improved availability/accessibility, affordability, and sustainability of decent housing, a suitable living environment, and economic opportunities, principally for low- and moderate-income residents. The Strategic Plan will be in effect from July 1, 2015 through June 30, 2019.

Priorities for allocating investment among different activities and needs were informed by the citizen participation process, consultations with public and nonprofit agencies, assessment of needs data, and the potential for the greatest benefit considering the limited amount of funding available.

SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

Geographic Area

Table 16 - Geographic Priority Areas

1	Area Name:	Downtown Marysville
	Area Type:	Local Target area
	Other Target Area Description:	
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	Concentrations of Low- and Moderate-Income individuals exist within the downtown area which is bounded on the South by Ebey Slough, to the section line east of Allen Creek, along 72nd/76th Street NE to Quilceda Creek and south along Interstate 5 to the slough.
	Include specific housing and commercial characteristics of this target area.	Downtown is a focal point for commerce, employment, recreation, and has a great potential to draw more visitors to the area. The neighborhood is also home to a large amount of low- and moderate- income individuals.
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	For some time, downtown has been a priority area for community and economic development. Recent projects have increased attention to the area and reinforced this as a priority area, as was determined by consultation with stakeholders and survey responses.
Identify the needs in this target area.	This area has a high concentration of LMI households. Increased access to services as well as addressing gaps in infrastructure are needs identified in this area.	

	<p>What are the opportunities for improvement in this target area?</p>	<p>The Downtown Master Plan outlines many strategic opportunities in this area. Several opportunities, including the riverfront area with a number of vacant parcels, the areas east and west of the Town Center Mall, and the blocks surrounding Comeford Park, exist within this area. Opportunities for rehabilitation, increased access to services, and addressing gaps in infrastructure exist due to the high concentration of LMI households.</p>
	<p>Are there barriers to improvement in this target area?</p>	<p>The greatest barrier to meeting underserved needs is expected to be the availability of adequate financial resources to keep pace with demand, particularly related to affordable housing and services for the growing senior population, persons with disabilities, victims of domestic violence, and homeless persons with mental health and chemical dependency issues.</p>
<p>2</p>	<p>Area Name:</p>	<p>City of Marysville</p>
	<p>Area Type:</p>	<p>Local Target area</p>
	<p>Other Target Area Description:</p>	
	<p>HUD Approval Date:</p>	
	<p>% of Low/ Mod:</p>	
	<p>Revital Type:</p>	<p>Comprehensive</p>
	<p>Other Revital Description:</p>	
	<p>Identify the neighborhood boundaries for this target area.</p>	<p>City Limits.</p>
	<p>Include specific housing and commercial characteristics of this target area.</p>	<p>See needs assessment and housing market analysis section of plan.</p>
	<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>Consultations and feedback from surveys indicated consistent issues citywide.</p>
	<p>Identify the needs in this target area.</p>	<p>Needs are identified in the Needs Assessment section of the plan.</p>

	What are the opportunities for improvement in this target area?	See Strategic Plan Goals.
	Are there barriers to improvement in this target area?	See barriers section.

General Allocation Priorities

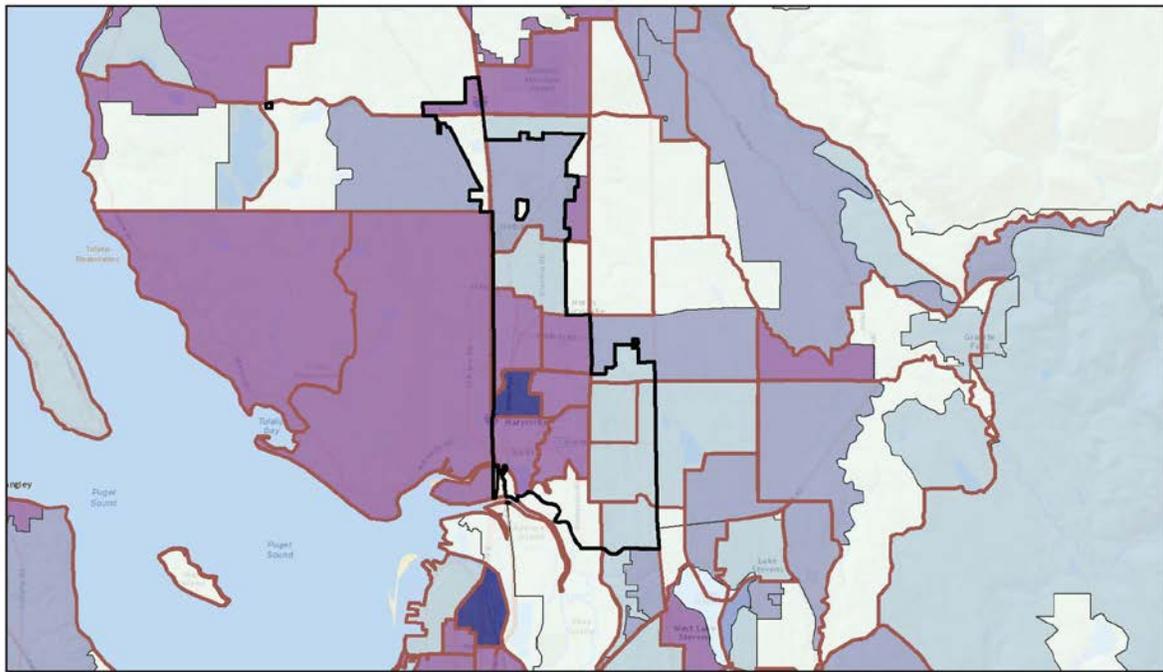
Describe the basis for allocating investments geographically within the state

CDBG funds will be targeted to activities benefiting the block groups where at least 51% of the residents have income at or below 80% of the median income, as defined by HUD. The investment of CDBG funds will be based on whether an activity meets all of the following criteria:

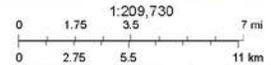
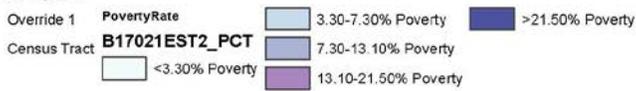
- Meets a national objective
- Meets a CDBG objective
- Is an eligible activity according to CDBG entitlement program guidelines
- Is consistent with the priorities and objectives of this plan

Assistance will be primarily directed to the City’s areas with a majority of low- and moderate-income residents and concentrations of racial and ethnic diversity. Allocation priorities and investments for the 2015 program year were informed by the priority needs identified in the citizen and consultation processes and general research, as well as the potential for providing the greatest benefit, considering the limited amount of funding available, while meeting CDBG Program requirements.

CPD Maps - Poverty Census Tract

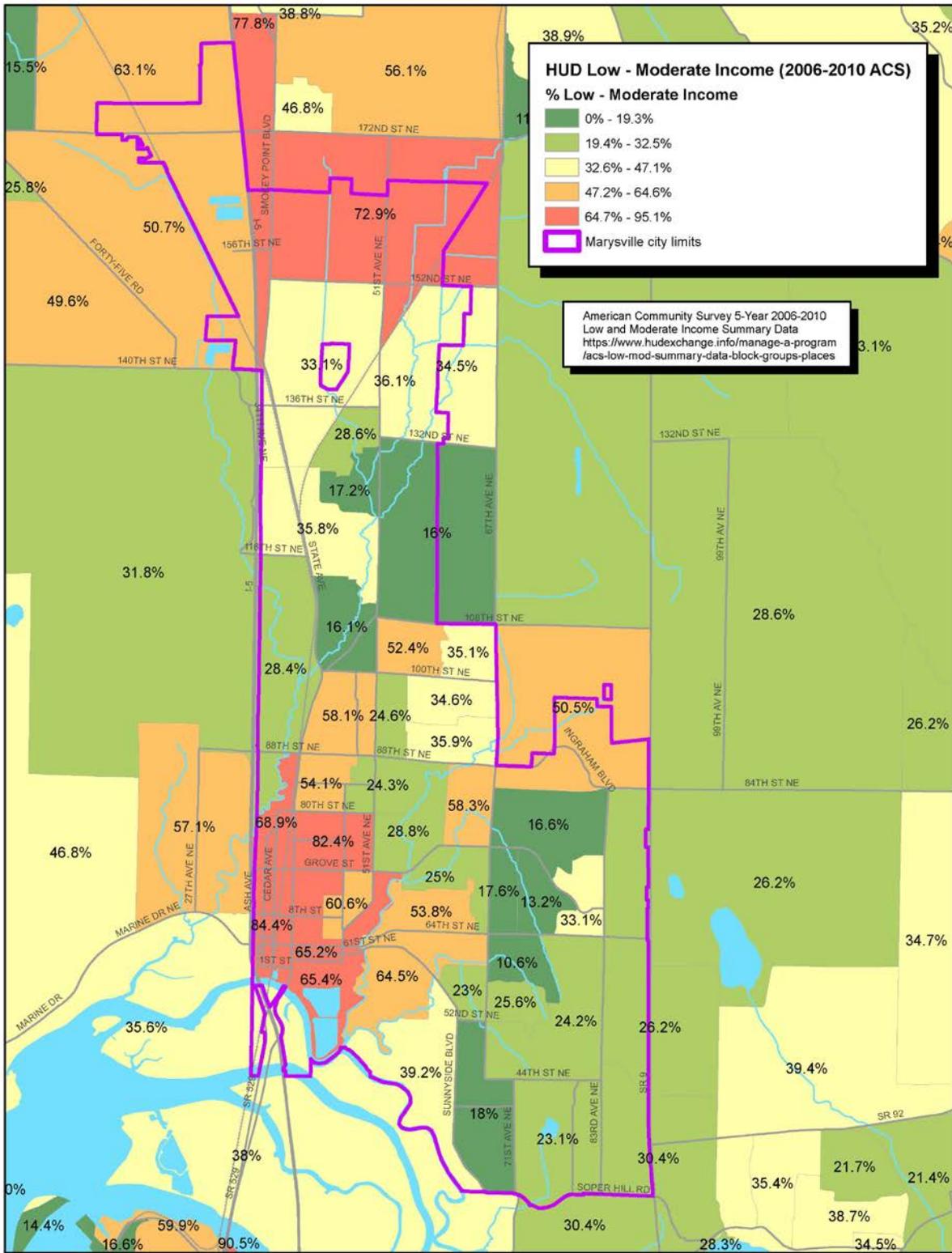


December 10, 2014



Sources: Esri, HERE, DeLorme, USGS, Intermap, increment P Corp., NRCAN, Esri, Japan, METI, Esri, China (Hong Kong), Esri, Thailand, TomTom, Mapbox, © OpenStreetMap contributors, and the GIS User Community

Poverty by Census Tract



HUD Low-Mod Income

SP-25 Priority Needs - 91.415, 91.215(a)(2)

Priority Needs

Table 17 – Priority Needs Summary

1	Priority Need Name	Housing
	Priority Level	High
	Population	Extremely Low Low Moderate Families with Children Elderly Individuals Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities
	Geographic Areas Affected	Downtown Marysville City of Marysville
	Associated Goals	Homelessness Housing
	Description	The following renter and owner households have priority housing needs: elderly, include a person with a disability, small related, and those with income at or below 50% of median income, as determined by HUD. Due to the limited funding available, allocations will focus on the repair and rehabilitation of units and programs that support economic advancement, as opposed to production or acquisition of units.

	Basis for Relative Priority	<p>Priority is given to these groups for the following reasons:</p> <ul style="list-style-type: none"> • Seniors and adult persons with disabilities often live on a fixed income, tend to have higher health care costs, and can have difficulty renting or remaining in their homes due to an inability to afford rent or costs of home maintenance or repair related to safety and/or accessibility. • Small related families represent more than half of Marysville households and were the largest renter and owner household group with housing problems in 2000. • Households with income at or below 50% of median income tended to have the highest rates of housing problems and cost burden in 2000, and those at or below 30% of median income tended to have the highest rates of severe cost burden. These extremely low-income households are more sensitive to income fluctuations, which places them at-risk for homelessness.
2	Priority Need Name	Homelessness
	Priority Level	High
	Population	<p>Extremely Low Low Families with Children Chronic Homelessness Individuals Families with Children Victims of Domestic Violence</p>
	Geographic Areas Affected	<p>Downtown Marysville City of Marysville</p>
	Associated Goals	Homelessness

<p>Description</p>	<p>The City will work to reduce and end homelessness by collaborating with local and countywide public and nonprofit agencies to identify gaps in local facilities and services for homeless persons and determine local priority needs. As funding permits, the City will provide financial support to and monitor the effectiveness of programs that do the following, while focusing on locally identified gaps and priorities:</p> <ul style="list-style-type: none"> • Reach out to homeless persons (especially chronically homeless individuals and families and unsheltered persons) and assessing their individual needs • Address the emergency shelter and transitional housing needs of homeless persons • Help homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again • Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from publicly funded institutions and systems of care into homelessness (such as health-care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions) or receiving assistance from public and private agencies that address housing, health, social services, employment, education, or youth needs <p>The following have been identified as priority homeless needs:</p> <ul style="list-style-type: none"> • Programs that provide necessities and promote employment and economic advancement • Emergency shelter for families
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	Basis for Relative Priority	<p>Prioritization of these needs is based on assessment of the existing facilities and services available for homeless individuals and families in Marysville, the needs and demographic data collected during the 2014 Snohomish County PIT, and consultations with public and nonprofit agencies.</p> <p>Due to funding limitations, allocation priority will be given to programs that provide homeless families and individuals with necessities or promote employment and economic advancement. The City will work to provide incentives for the production of an emergency shelter for families.</p>
3	Priority Need Name	Non-homeless Special Needs
	Priority Level	High
	Population	Extremely Low Low Moderate Middle Families with Children Elderly Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence
	Geographic Areas Affected	City of Marysville
	Associated Goals	Housing Non-homeless Special Needs

	Description	Housing and supportive service needs of persons who are not homeless but may or may not require supportive housing, such as elderly, frail elderly, persons with disabilities (mental, physical, developmental, persons with HIV/AIDS and their families), persons with alcohol or other drug addictions, victims of domestic violence, and youth. These needs are based on the <i>2005 City of Marysville Comprehensive Plan</i> , consultations with local housing and social services agencies, and general research. CDBG funds will support programs that assist persons with these types of needs.
	Basis for Relative Priority	<p>Priority is given to serving elderly, frail elderly, persons with disabilities (mental, developmental, or physical), persons with alcohol or other drug addictions, and victims of domestic violence.</p> <p>The largest special needs populations in Marysville are estimated to be elderly, frail elderly, and persons with disabilities (mental, developmental, or physical). Other populations that are difficult to estimate but that are likely high are those with alcohol or other drug addictions and victims of domestic violence.</p>
4	Priority Need Name	Non-housing Community Development
	Priority Level	Low

<p>Population</p>	<p>Extremely Low Low Moderate Middle Large Families Families with Children Elderly Public Housing Residents Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence</p>
<p>Geographic Areas Affected</p>	<p>Downtown Marysville City of Marysville</p>
<p>Associated Goals</p>	<p>Community Development</p>

<p>Description</p>	<ul style="list-style-type: none"> • Clearance of Contaminated Sites • Code Enforcement • Public Facility • Senior CentersHandicapped CentersHomeless FacilitiesYouth CentersChild Care CentersMental Health FacilitiesParks and/or Recreation FacilitiesAbused/Neglected Children Facilities • Infrastructure • Water/Sewer Improvements • Street Improvements • Sidewalks • Flood Drainage Improvements • Public Services • Senior ServicesHandicapped ServicesLegal ServicesYouth ServicesChild Care ServicesTransportation ServicesSubstance Abuse ServicesEmployment/Training ServicesHealth Services • Economic Development • C/I Infrastructure DevelopmentC/I Building Acq/Const/Rehab • Other • Planning
<p>Basis for Relative Priority</p>	<p>Priority was given to each category of need based on the level of funding expected, the benefit to low-income and special needs populations (homeless, seniors, persons with disabilities, person with severe mental illness, victims of domestic violence, and youth), and capital improvements considered necessary to address community needs.</p>

Narrative (Optional)

In pursuing the strategies and objectives outlined in this plan over the next five years, the City anticipates increasing the affordability of decent rental and owned housing units for Marysville’s low- and moderate-income residents, as well as the availability and accessibility of decent housing for people who are homeless or have special needs. The availability, accessibility, and sustainability of a suitable living environment for low- and moderate-income residents should increase due to infrastructure and public facilities improvements and support for public services, and support for employment-related public services and economic development should enhance the availability and accessibility of economic opportunities for those in need.

SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)

Introduction

The Strategic Plan presents the City of Marysville's priority needs, strategies, and objectives to demonstrate how the City will provide new or improved availability/accessibility, affordability, and sustainability of decent housing, a suitable living environment, and economic opportunities, principally for low- and moderate-income residents. The Strategic Plan will be in effect from July 1, 2015 through June 30, 2019.

CDBG funds will be targeted to activities benefiting the block groups where at least 51% of the residents have income at or below 80% of the median income, as defined by HUD. The investment of CDBG funds will be based on whether an activity meets all of the following criteria:

- Meets a national objective
- Meets a CDBG objective
- Is an eligible activity according to CDBG entitlement program guidelines
- Is consistent with the priorities and objectives of this plan

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	346,629	0	6,691	353,320	1,280,000	Funds used for admin/planning, housing, public facilities, public services

Table 18 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds the City receives through the Community Development Block Grant (CDBG) are used to leverage other federal, state, local and private resources to meet housing and community development needs. While matching funds are not currently required for the City’s CDBG program, the City anticipates that most major projects will be funded primarily through non-CDBG resources. In previous years, CDBG funds have been used to fill funding gaps in projects.

If appropriate, describe publically owned land or property located within the state that may be used to address the needs identified in the plan

N/A

Discussion

SP-40 Institutional Delivery Structure - 91.415, 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
MARYSVILLE	Government	Non-homeless special needs Planning neighborhood improvements public facilities	Jurisdiction
HOUSING AUTHORITY OF SNOHOMISH COUNTY	PHA	Ownership Public Housing Rental	Region
Citizen Advisory Committee	Other	Planning	Jurisdiction
Planning Commission	Other	Planning	Jurisdiction
Marysville City Council	Government	Planning	Jurisdiction

Table 19 - Institutional Delivery Structure

Assess of Strengths and Gaps in the Institutional Delivery System

The City anticipates that the system's primary strengths will be the increased focus on the local needs of Marysville's low- and moderate-income population, made possible by the City directly administering CDBG funds, and the experience of many housing and social services agencies operating in Marysville with managing CDBG projects.

Based on preliminary information collected from Marysville's nonprofit and public agencies, the City expects the greatest gaps in the delivery system to be the shortage of affordable housing for low-income families, seniors, and persons with disabilities; the absence of an emergency shelter in the community; and inadequate funding for support services for Marysville's homeless and special needs populations.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X	X	
Legal Assistance	X		
Mortgage Assistance	X		
Rental Assistance	X		

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Utilities Assistance	X		
Street Outreach Services			
Law Enforcement	X		
Mobile Clinics			
Other Street Outreach Services	X	X	
Supportive Services			
Alcohol & Drug Abuse	X	X	
Child Care	X	X	
Education	X	X	
Employment and Employment Training	X	X	
Healthcare			
HIV/AIDS	X		
Life Skills	X	X	
Mental Health Counseling	X	X	
Transportation	X		
Other			

Table 20 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

Using the CDBG funds available, the City proposes to reduce and work toward ending homelessness in Marysville by providing funds to nonprofit organizations that provide transitional housing with supportive services for families. In recent years, one organization funded by CDBG benefited 70 individuals (20 families) over one program year. This organization provides Case Managers that work with parents to develop goals and step-by-step plans to move families forward, including basic education, access to child support, legal remedies, quality childcare, and preparation for employment. During weekly visits to families in their homes, case managers address daily problems, reinforce successes and offer guidance. The afore mentioned organization also aides persons and families who are at risk of becoming homeless.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

Strengths of Service Delivery:

- Centralized, coordination of providers and their services
- Collaborative partnerships across systems of care through the local homeless agencies and other collaboratives
- Continuum of care and care coordination (primary care, hospital, supportive services organizations)
- Strong client support/advocacy organization

Gaps of Service Delivery:

- A transitional housing program is needed to help people that get clean to get back on their feet once they complete the six month treatment program in Seattle. They have room in the treatment programs, but nowhere for the clients to come back home to afterwards.
- Short Term Rental assistance for people having trouble paying their rent or mortgage for that month. The hope is to keep people in their homes and not having to re-house them.
- Shortage of affordable housing for low-income families, seniors, and persons with disabilities.
- Absence of an emergency shelter in the community
- It is hard to identify homeless and at-risk youth.

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

In pursuing the strategies and objectives outlined in this plan over the next five years, the City anticipates increasing the affordability of decent rental and owned housing units for Marysville’s low- and moderate-income residents, as well as the availability and accessibility of decent housing for people who are homeless or have special needs by continuing to fund organizations that address specific needs of that specific population. The availability, accessibility, and sustainability of a suitable living environment for low- and moderate-income residents should increase due to infrastructure and public facilities improvements and support for public services, and support for employment-related public services and economic development should enhance the availability and accessibility of economic opportunities for those in need.

SP-45 Goals - 91.415, 91.215(a)(4)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing	2015	2019	Affordable Housing Public Housing Non-Homeless Special Needs	Downtown Marysville City of Marysville	Housing Non-homeless Special Needs	CDBG: \$164,929	Homeowner Housing Rehabilitated: 60 Household Housing Unit
2	Homelessness	2015	2019	Homeless	Downtown Marysville City of Marysville	Homelessness Housing	CDBG: \$17,700	Homelessness Prevention: 70 Persons Assisted
3	Non-homeless Special Needs	2015	2019	Non-Homeless Special Needs	City of Marysville	Non-homeless Special Needs	CDBG: \$5,000	Public service activities other than Low/Moderate Income Housing Benefit: 45 Persons Assisted
4	Community Development	2015	2019	Non-Housing Community Development	Downtown Marysville City of Marysville	Non-housing Community Development	CDBG: \$95,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 90 Persons Assisted
5	Planning and Administration	2015	2019	Planning and Administration	City of Marysville		CDBG: \$64,000	Other: 1 Other

Table 21 – Goals Summary

Goal Descriptions

1	Goal Name	Housing
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<p>Goal Description</p>	<p>The following renter and owner households have priority housing needs: elderly, include a person with a disability, small related, and those with income at or below 50% of median income, as determined by HUD. Priority is given to these groups for the following reasons:</p> <ul style="list-style-type: none"> • Seniors and adult persons with disabilities often live on a fixed income, tend to have higher health care costs, and can have difficulty renting or remaining in their homes due to an inability to afford rent or costs of home maintenance or repair related to safety and/or accessibility. • Small related families represent more than half of Marysville households and were the largest renter and owner household group with housing problems in 2000. • Households with income at or below 50% of median income tended to have the highest rates of housing problems and cost burden in 2000, and those at or below 30% of median income tended to have the highest rates of severe cost burden. These extremely low-income households are more sensitive to income fluctuations, which places them at-risk for homelessness. <p>Due to the limited funding available, allocations will focus on the repair and rehabilitation of units and programs that support economic advancement, as opposed to production or acquisition of units.</p> <p>Specific Affordable Housing Objectives</p> <p>Housing Strategy 1 (AHS-1): Enable homeowners to remain in their homes, primarily benefiting seniors, persons with disabilities, and very low-income persons</p> <p>Housing Objective 1 (AHO-1): Provide assistance for improving the safety and accessibility of housing units that benefit seniors and persons with physical or developmental disabilities</p> <p>Housing Objective 2 (AHO-2): Assist very low-, low-, and moderate-income homeowners improve the safety of their homes, with priority given to very low-income households</p> <p>Housing Strategy 2 (AHS-2): Preserve and increase the affordable housing stock</p> <p>Housing Objective 3 (AHO-3): Provide incentives to public, private, and nonprofit partners to retain, maintain, and/or expand the affordable housing stock</p> <p>Public Housing Strategy</p>
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		<p>According to HASCO, there are a few projects in Marysville that they plan to rehabilitate in the next five years. HUD approved conversion of all public housing units to affordable workforce housing. In the City of Marysville, this affects Cedar Grove and the two duplexes. HASCO plans to complete interior unit renovations as units turn over, as well as property improvements. In addition, in 2017, HASCO plans to resyndicate Westwood Crossing as a tax credit project, which would include a rehabilitation of the property. HASCO is not working on any acquisitions in Marysville; however, it would consider a viable project opportunity if one arose. The City plans to invest in programs that support economic opportunities, training, and services that would enable low-income residents to increase their income and participate in homeownership.</p>
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2	Goal Name	Homelessness
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Goal Description	<p>Priority Homeless Needs</p> <p>The following have been identified as priority homeless needs:</p> <ul style="list-style-type: none"> • Emergency shelter for families • Programs that provide necessities and promote employment and economic advancement <p>Prioritization of these needs is based on assessment of the existing facilities and services available for homeless individuals and families in Marysville, the needs and demographic data collected during the 2014 Snohomish County PIT, and consultations with public and nonprofit agencies.</p> <p>Due to funding limitations, allocation priority will be given to programs that provide homeless families and individuals with necessities or promote employment and economic advancement. The City will work to provide incentives for the production of an emergency shelter for families and to provide funding for public service activities including, but not limited to, shelter operations, case management, substance abuse and mental health programs.</p> <p>Homeless Strategies/Objectives</p> <p>The City will work to reduce/end homeless by collaborating with local and countywide public and nonprofit agencies to identify gaps in local facilities and services for homeless persons and determine local priority needs. As funding permits, financial support to monitor the effectiveness of programs that do the following, may be given:</p> <ul style="list-style-type: none"> • Reach out to homeless persons (especially chronically homeless individuals and families and unsheltered persons) and assessing their individual needs • Address the emergency shelter and transitional housing needs of homeless persons • Help homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again • Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from publicly funded institutions and systems of care into homelessness (such as health-care facilities, mental health facilities, foster care and other
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		<p>youth facilities, and corrections programs and institutions) or receiving assistance from public and private agencies that address housing, health, social services, employment, education, or youth needs</p> <p>Homeless Strategy 1 (HMS-1): Work to reduce/end homelessness; Homeless Objective 1 (HMO-1): Assist persons at risk of becoming homeless by providing support for homeless prevention programs; Homeless Objective 2 (HMO-2): Assist homeless persons in the transition to self-sufficiency by supporting transitional, permanent supportive and affordable housing and related services, giving priority to families; Homeless Objective 3 (HMO-3): Support emergency shelters meeting the needs of homeless Marysville families or runaway youth; Homeless Strategy 2 (HMS-2): Promote production of a local emergency shelter for families</p>
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3	Goal Name	Non-homeless Special Needs
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<p>Goal Description</p>	<p>Below is a summary of the priority housing and supportive service needs of persons who are not homeless but may or may not require supportive housing, such as elderly, frail elderly, persons with disabilities (mental, physical, developmental, persons with HIV/AIDS and their families), persons with alcohol or other drug addictions, victims of domestic violence, and youth. These needs are based on the <i>2005 City of Marysville Comprehensive Plan</i>, consultations with local housing and social services agencies, and general research.</p> <ul style="list-style-type: none"> • Elderly and Frail Elderly • Persons with Severe Mental Illness • Persons with Developmental Disabilities • Persons with Physical Disabilities • Persons with Alcohol and Other Drug Addictions • Persons with HIV/ AIDS and their Families • Victims of Domestic Violence • Youth <p>As previously discussed in the Needs Assessment section, the largest special needs populations in Marysville are estimated to be elderly, frail elderly, and persons with disabilities (mental, developmental, or physical). Other populations that are difficult to estimate but that are likely high are those with alcohol or other drug addictions and victims of domestic violence.</p> <p>Priority is given to serving elderly, frail elderly, persons with disabilities (mental, developmental, or physical), persons with alcohol or other drug addictions, and victims of domestic violence.</p> <p>Specific Special Needs Objectives – 91.215(e)</p> <p>Special Needs Strategy 1 (SNS-1): Support an environment that allows special needs populations to safely live with dignity and independence</p> <p>Special Needs Objective 1 (SNO-1): Provide support for housing and social services programs that enable special needs populations to safely live with dignity and independence</p>
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4	Goal Name	Community Development
	Goal Description	
5	Goal Name	Planning and Administration
	Goal Description	Planning and administration funds will support management, oversight, and coordination of the CDBG grant program, which includes activities such as development of the Consolidated Plan and Annual Action Plans; facilitating the citizen participation process; and selection, monitoring, evaluating, and reporting for CDBG projects and activities.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

The City estimates that it will provide affordable housing for approximately 100 families over the next 5 years.

SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)

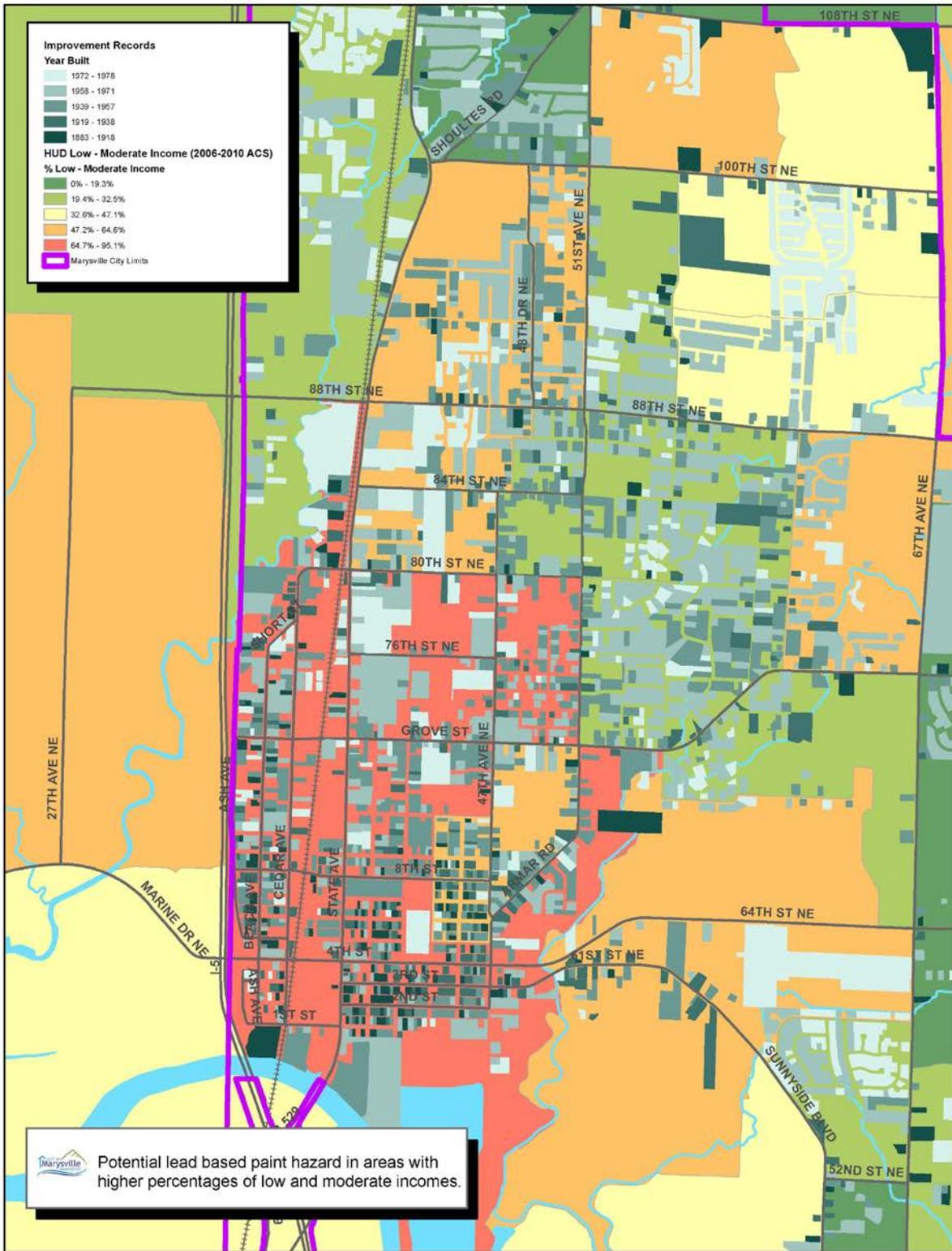
Actions to address LBP hazards and increase access to housing without LBP hazards

Subgrantees have Lead Based Paint Policies and Procedures in place upon application approval. The following outlines the Minor Home Repair Program guidelines for LBP:

1. All homeowners and mobile homeowners residing in pre-1978 housing are to receive the brochure, "Protect Your Family from Lead in Your Home" issued by EPA, HUD and the Consumer Product Safety Commission. The Program participant, upon receiving this pamphlet, will sign a form to verify acceptance. This form will be kept in the client's file.
2. The Minor Home Repair Program falls into the Rehabilitation under \$5,000 category of HUD guidelines. This category assumes that paint will be LBP and rehabilitation will be performed in such a way that does not create lead hazards. Safe work practices must be used and the work, upon completion, will require a clearance test by an EPA/HUD licensed tester.

How are the actions listed above integrated into housing policies and procedures?

Occupants of homes constructed prior to 1978 are informed of the presence and of the hazards of LBP. Safe work practices are required to be used in all rehabilitation work.



LBP Hazard - Low/Mod Income

SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

Poverty results from factors related to the ability to work, the ability to find employment, the ability to earn a living wage, and the availability of assistance for those who are unable to work. The City's anti-poverty strategy focuses on providing resources for programs that reduce the effects of living in poverty and promote self-sufficiency, such as:

- Education and job training programs
- Economic development activities and policies that increase the availability of living wage jobs
- Home improvement activities that assist low- and moderate-income homeowners with needed repairs for health, safety, weatherization, and housing preservation
- Social services that provide or lessen the cost of necessities, such as food, shelter, clothing, health care, and childcare
- Transportation projects that improve pedestrian safety and transit access, particularly for seniors and persons with disabilities
- Outreach activities that promote awareness of housing and social services available for low- and moderate-income residents, accommodating language diversity and persons with limited access to online media

CDBG funding is an essential resource for supporting many of these housing, infrastructure, and social service programs that serve extremely low- and very low-income residents, particularly families, seniors, persons with disabilities, and those who are homeless or have other special needs. Additional funding under the HOME Program and other federal, state, and local homeless and housing programs administered by the Snohomish County Human Services Department Office of Housing Homelessness and Community Development also assist in addressing poverty in Marysville.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan

As with other goals, programs and policies in this Plan, the City continues to coordinate with other jurisdictional, regional and statewide organizations and agencies through a regular communication process. The goals and strategies also align with the Special Needs Housing and Services section of the City's 2005 Comprehensive Plan.

Expanding and preserving affordable housing opportunities will reduce the housing cost burden of households living in poverty. Therefore, a portion of the disposable income may be used to pursue other educational or career goals, as well as for other daily necessities.

SP-80 Monitoring - 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Projects funded by the City are expected to maintain high standards, and the City plans to monitor its CDBG Program throughout the year. Sub-recipients will be informed that failure to comply with contractual requirements and regulations can result in remedial actions and/or the termination of funding. Performance reports will be reviewed by the CAC. Standards and procedures are further outlined below:

- City staff will meet with newly funded sub-recipients before and/or during the contract year. Projects will be monitored closely to ensure that sub-recipient staff members have a good understanding of contractual requirements, project and fiscal administration, performance standards, recordkeeping, and reporting. Issues that need clarification will be addressed.
- All projects will be monitored. Projects that need guidance in achieving performance measures or adhering to contractual requirements will receive technical assistance, will be required to attend a meeting with City staff, and/or will receive an on-site monitoring visit.
- Monitoring concerns/findings will be reviewed with sub-recipient staff and documented in writing.
- When applicable, corrective action will be required on a timely basis. Additional time for corrective action may be allowed on a case-by-case basis.
- Sub-recipients will be required to provide supporting documentation verifying that deficiencies have been corrected.
- Failure to take corrective action could lead to the withholding or loss of funding to a sub-recipient.

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The Strategic Plan presents the City of Marysville's priority needs, strategies, and objectives to demonstrate how the City will provide new or improved availability/accessibility, affordability, and sustainability of decent housing, a suitable living environment, and economic opportunities, principally for low- and moderate-income residents. The Strategic Plan will be in effect from July 1, 2015 through June 30, 2019.

CDBG funds will be targeted to activities benefiting the block groups where at least 51% of the residents have income at or below 80% of the

median income, as defined by HUD. The investment of CDBG funds will be based on whether an activity meets all of the following criteria:

- Meets a national objective
- Meets a CDBG objective
- Is an eligible activity according to CDBG entitlement program guidelines
- Is consistent with the priorities and objectives of this plan

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	346,629	0	6,691	353,320	1,280,000	Funds used for admin/planning, housing, public facilities, public services

Table 22 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds the City receives through the Community Development Block Grant (CDBG) are used to leverage other federal, state, local and private resources to meet housing and community development needs. While matching funds are not currently required for the City's CDBG program, the City anticipates that most major projects will be funded primarily through non-CDBG resources. In previous years, CDBG funds have been used to fill funding gaps in projects.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

N/A

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing	2015	2019	Affordable Housing Public Housing Non-Homeless Special Needs	City of Marysville	Housing Non-homeless Special Needs	CDBG: \$65,000	Homeowner Housing Rehabilitated: 105 Household Housing Unit
2	Homelessness	2015	2019	Homeless	Downtown Marysville City of Marysville	Homelessness	CDBG: \$42,240	Homelessness Prevention: 70 Persons Assisted
3	Non-homeless Special Needs	2015	2019	Non-Homeless Special Needs	City of Marysville	Non-homeless Special Needs	CDBG: \$5,000	Public service activities other than Low/Moderate Income Housing Benefit: 45 Persons Assisted
4	Planning and Administration	2015	2019	Planning and Administration	City of Marysville	Homelessness Housing Non-homeless Special Needs Non-housing Community Development	CDBG: \$64,000	Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Community Development	2015	2019	Non-Housing Community Development	City of Marysville	Non-homeless Special Needs	CDBG: \$170,388	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 90 Persons Assisted

Table 23 – Goals Summary

Goal Descriptions

1	Goal Name	Housing
	Goal Description	Using the available CDBG funds, the City proposes assisting approximately 105 senior and special needs households with affordable housing through activities that rehabilitate existing units and assist homeowners with everyday chores allowing them to stay in their homes. The City will continue to support HASCO’s strategy as described in the Strategic Plan.
2	Goal Name	Homelessness
	Goal Description	<p align="LEFT">Provide affordable housing and comprehensive services to individuals and families experiencing or at-risk of homelessness. Support the implementation of housing for homeless which could include a wide range of housing: shelter, transitional housing, and housing first units to provide a safe place to stay along with services. The goal is to assist homeless in transitioning from shelter to housing. This would include addressing the needs related to homelessness. </p>

3	Goal Name	Non-homeless Special Needs
	Goal Description	Provide services to low income seniors and disabled adults allowing them to preserve their independence and provide a safe living environment. Services include chore services which allows low-income seniors citizens and person with disabilities to retain their independence and remain in their homes.
4	Goal Name	Planning and Administration
	Goal Description	Planning and administration funds will support management, oversight, and coordination of the CDBG grant program, which includes activities such as development of the Consolidated Plan and Annual Action Plans; facilitating the citizen participation process; and selection, monitoring, evaluating, and reporting for CDBG projects and activities.
5	Goal Name	Community Development
	Goal Description	Using the available CDBG funds, the City proposes assisting individuals by promoting a suitable living environment, dignity, self-sufficiency, and economic advancement for low- and moderate-income persons. Funds will also be used to improve the safety and livability of low- and moderate-income neighborhoods by addressing service gaps in public facilities.

AP-35 Projects - 91.420, 91.220(d)

Introduction

The City of Marysville will receive \$346,629 in federal funding for the 2015 program year under the CDBG program. The City anticipates that these funds will help leverage funding from other public and private resources.

Capital projects will include activities related to housing, rehabilitation, public facilities, homeless housing, and infrastructure. Public services will include services that meet the needs of homeless and special needs populations, specifically seniors, persons with disabilities, and victims of domestic violence. Planning and administration funds will support management, oversight, and coordination of the CDBG grant program, which includes activities such as development of the Consolidated Plan and Annual Action Plans; facilitating the citizen participation process; and selection, monitoring, evaluating, and reporting for CDBG projects and activities.

#	Project Name
1	PY2015 - CDBG Planning and Administration
2	PY2015 - Infrastructure
3	PY2015 - Public Services
5	PY2015 - Affordable Housing

Table 24 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Assistance will be primarily directed to the City's areas with a majority of low- and moderate-income residents and concentrations of racial and ethnic diversity, as identified in the 2015-2019 Consolidated Plan.

Allocation priorities and investments for the 2015 program year were informed by the priority needs identified in the citizen and consultation processes and general research, as well as the potential for providing the greatest benefit, considering the limited amount of funding available, while meeting CDBG Program requirements.

The greatest obstacle to meeting underserved needs is expected to be the availability of adequate financial resources to keep pace with demand, particularly related to affordable housing and services for the growing senior population, persons with disabilities, victims of domestic violence, and homeless persons with mental health and chemical dependency issues.

AP-38 Project Summary

Project Summary Information

1	Project Name	PY2015 - CDBG Planning and Administration
	Target Area	City of Marysville
	Goals Supported	Planning and Administration
	Needs Addressed	Non-housing Community Development
	Funding	CDBG: \$64,000
	Description	Provides support for planning and administration of CDBG Program
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Funds will be used by to provide general management, oversight, and coordination of the CDBG grant program, which includes activates such as updating the annual action plan; facilitating the citizen participation process; selecting, monitoring, evaluating, and reporting on projects and activities; and other compliance activities as required by HUD.
2	Project Name	PY2015 - Infrastructure
	Target Area	Downtown Marysville City of Marysville

	Goals Supported	Community Development
	Needs Addressed	Non-housing Community Development
	Funding	CDBG: \$155,388
	Description	Improve the safety and livability of low- and moderate-income neighborhoods by addressing service gaps in infrastructure
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	The SR528 Pedestrian Safety Improvement Project will construct a new pedestrian signal crossing, including median and crosswalk improvements on SR528 between Alder Avenue and Quinn Avenue.
3	Project Name	PY2015 - Public Services
	Target Area	Downtown Marysville City of Marysville
	Goals Supported	Housing Homelessness Non-homeless Special Needs
	Needs Addressed	Housing Homelessness
	Funding	CDBG: \$37,700
	Description	Support programs that provide homeless, special needs, and low-income populations with basic needs and access to essential services, such as transportation, health care, childcare, case management, and legal assistance.

	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Domestic Violence Services of Snohomish County (DVS) will provide legal advocacy to victims of domestic violence residing in the City of Marysville. Housing Hope provides affordable housing and comprehensive services to individuals and families experiencing or at risk of homelessness. Catholic Community Services provides Volunteer Chore Services to low income elderly and disabled adults at risk of losing their independence and or safety at home.
4	Project Name	PY2015 - Affordable Housing
	Target Area	Downtown Marysville City of Marysville
	Goals Supported	Housing Non-homeless Special Needs
	Needs Addressed	Housing Non-homeless Special Needs
	Funding	CDBG: \$65,000
	Description	Provide assistance for improving the safety and accessibility of housing units that benefit low-income seniors and persons with physical or developmental disabilities as well as families at risk of homelessness.
	Target Date	

Estimate the number and type of families that will benefit from the proposed activities	
Location Description	
Planned Activities	<p>Minor Home Repair assists low-income elderly and disabled homeowners by providing health and safety related repairs to promote independence, preserve dignity, and enhance quality of life.</p> <p>The City is working to develop a revolving loan program to assist low- and moderate-income homeowners with repairs necessary to retain the safety and livability of their homes and prevent homelessness due to disrepair.</p>

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Twenty eight percent of PY2015 funds will be directed to infrastructure and public services in the downtown are. The remaining funds are not directed to any specific target area, but are utilized city-wide.

Geographic Distribution

Target Area	Percentage of Funds
Downtown Marysville	28
City of Marysville	72

Table 25 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The projects that have been targeted in specific neighborhoods/tracts reflect the priority to encourage activities to locate where they are most effective and efficient.

Discussion

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

Actions planned to address obstacles to meeting underserved needs

The City will continue to conduct outreach to various community sectors to inform lenders, property managers, and the public about Fair Housing laws. The City will also continue to work with non-profits to determine where the greatest underserved needs lie.

Actions planned to foster and maintain affordable housing

The City will work to reduce barriers to affordable housing by awarding CDBG funds to projects that will help develop or maintain decent and safe affordable housing for low-to-moderate income persons in our community. In addition, the City will specifically explore reducing barriers for production of low-income housing, shelters, transitional housing, housing for elderly and special needs housing.

Actions planned to reduce lead-based paint hazards

The City will pursue the Lead-based Paint Strategy as described in the Strategic Plan to evaluate and reduce the number of housing units containing lead-based paint hazards. All housing rehabilitation efforts on homes that were built before 1978 will include lead-based paint hazard evaluations. All hazards will be addressed, either through abatement or interim controls to minimize the hazards.

Actions planned to reduce the number of poverty-level families

The City provides funding to organizations which provide supportive services to homeless and at risk of homelessness families including Case Managers that work with parents to develop goals and step-by-step plans to move families forward, including basic education, access to child support, legal remedies, quality childcare, and preparation for employment. The City will continue to fund these types of services. The City is working to establish a relationship with non-profit organizations that provide shelters, transitional housing, and housing first units who would provide shelter/housing and services for homeless and those at risk of homelessness. This would include addressing the basic needs of the

homeless with transitioning from shelter to housing.

Actions planned to develop institutional structure

The City will continue to use its citizen participation process to solicit public comments on local priorities and objectives for CDBG funds and to receive feedback on progress made towards meeting the local strategies and objectives. The Citizen Advisory Committee (CAC) for Housing and Community Development enhances the level of guidance from the community, coordination between public and nonprofit agencies, and supports further development of the institutional structure.

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to coordinate and support the efforts of local housing and service agencies. The City is actively participating in the development of the Partnership to End Homelessness' Strategic Plan.

Discussion

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

The 2015 Action Plan continues some of the programs, and one capital project, that the City has implemented in the past. Programs include; Minor Home Repair; public (human) services consisting of Legal Advocacy, Chore Services, and Supportive Services for low- and moderate- income individuals and families.

The City does not expect to receive program income, proceeds from Section 108 loan guarantees, surplus funds from urban renewal settlement, returned grant funds, or income from float-funded activities during the term of the Con Plan. The City does not expect to fund any urgent need activities. All CDBG funds are expected to be used for activities that benefit persons of low- and moderate income.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
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2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

98.23%

Discussion

The only program which does not require recipients to be low-moderate income, is the Legal Advocacy Services provided to victims of domestic violence regardless of income level.

Appendix - Alternate/Local Data Sources